AON



Risk transfer solutions supporting the energy transition

Westminster Energy Forum

September 2024

Private & Confidential

Risks and Opportunities of the transition Key Facts

\$380Bn

Economic Losses 22% above the 21st Century average \$118Bn

Insured Losses 31% above the 21st Century average 69%

Protection Gap

90%

Of the global economy is committed to decarbonisation towards net-zero

\$200tn

Potential cumulative cost of the global energy transition through to 2050 \$20bn

Potential premium growth by 2030 related to environmental megatrends



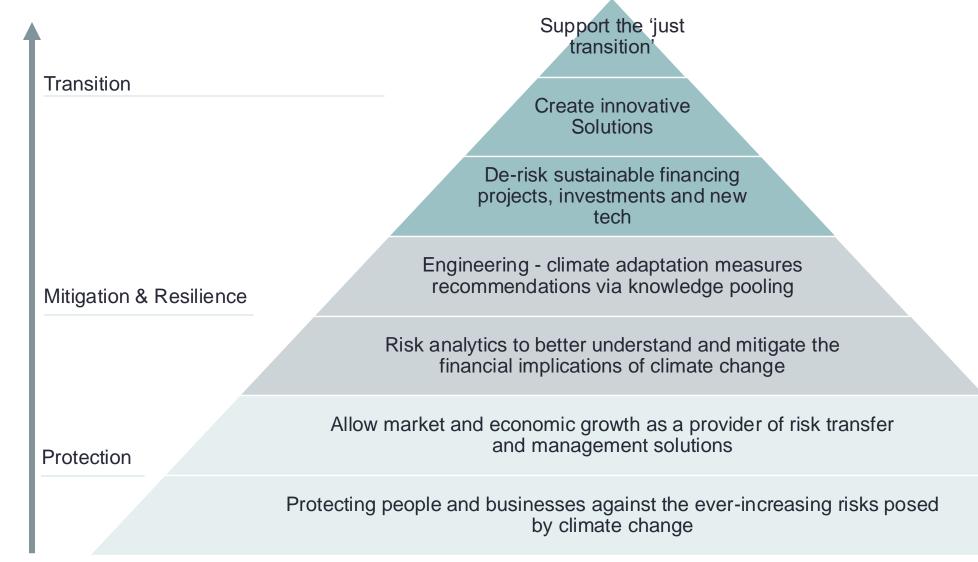
Download the 2024 Climate & Catastrophe Insight report here



Subscribe to quarterly update here



Insurance has a key role in supporting the transition to net-zero





Macro Trends Driving Change for Energy Organisations - Increasing **Opportunity for Insurers**



Supply Chain

Challenges for major development projects, aging facilities / new technology spare parts



Rising Inflation

Inflation has impacted the energy industry—project economics, materials, supply chain etc



Energy Transition/ Sustainable Energy

Pressure from stakeholders has pushed but also held back the movement for sustainable energy methods: EVS, sustainable aviation fuel etc Green hydrogen.



Geo-political situation/ or Political Risks

War in Ukraine causing issues around energy security, interruption of supplies in oil and gas as well as supply chain complications; EU/ China tensions



Commodity Price Changes/ Pricing Movements

le; Gas price / carbon market fluctuation and impact on existing and alternative investment



ESG/Sustainability
Most Investors and debt finance is attracted to companies with strong ESG credentials Continued focus on CO2 reduction and energy efficiency measures



Digital Disruption/ or Cyber Risks

Cyber; digitalisation; key infrastructure targets



Capital attraction / Liquidity Risks

Connection with Energy transition, investors looking for 'green investment'. Significant growth opportunities and potential divestment require significant capital



Talent / Human Capital

Low attraction of talent to emissions intensive industries: New skill sets required and increased emphasis on talent strategies

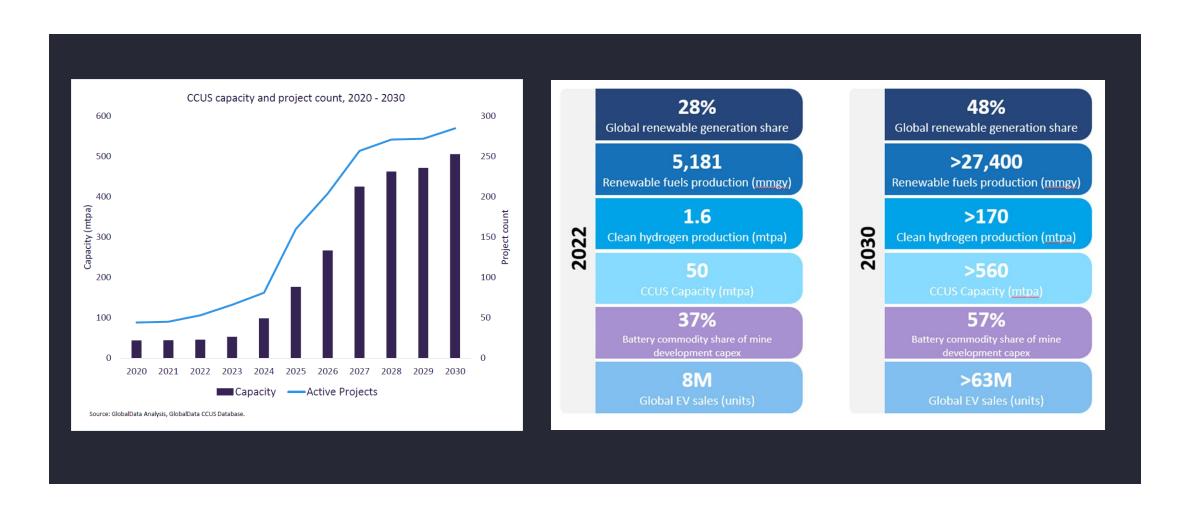


Decommissioning

Many refineries and O&G assets living on overtime, when margins will stabilise closures are expected



Acceleration of opportunities for carriers through 2030 and beyond



Protection gaps & the opportunity for an enhanced role for the insurance industry

Solutions for Small CAPEX projects / Underwriting in silos – need for integrated solutions – for small and larger projects

Technology & Insurability Challenges - Limited Insurance availability - but opportunity to unlock capital, de-risk projects and enhance ROI

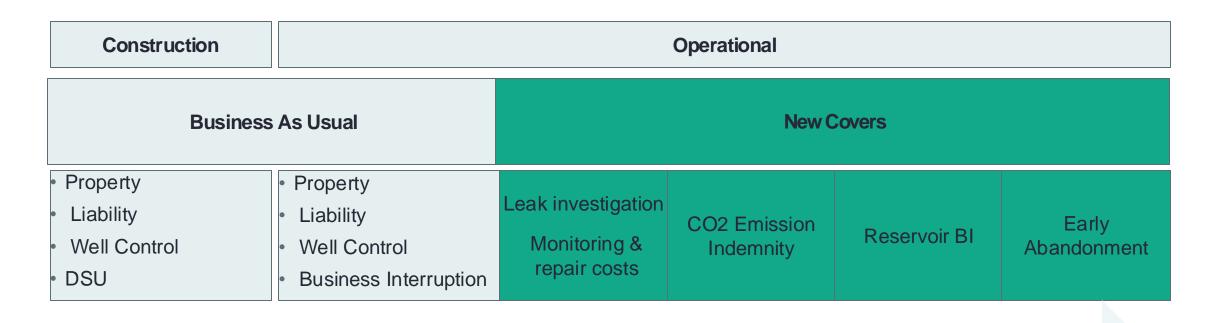
Non-physical damage triggers / Long-term policies...

Poor understanding of project financial models / cost of capital – can risk capital and investor capital be more closely aligned?

Wait and see....versus first mover. The value in leadership and distinctive added value



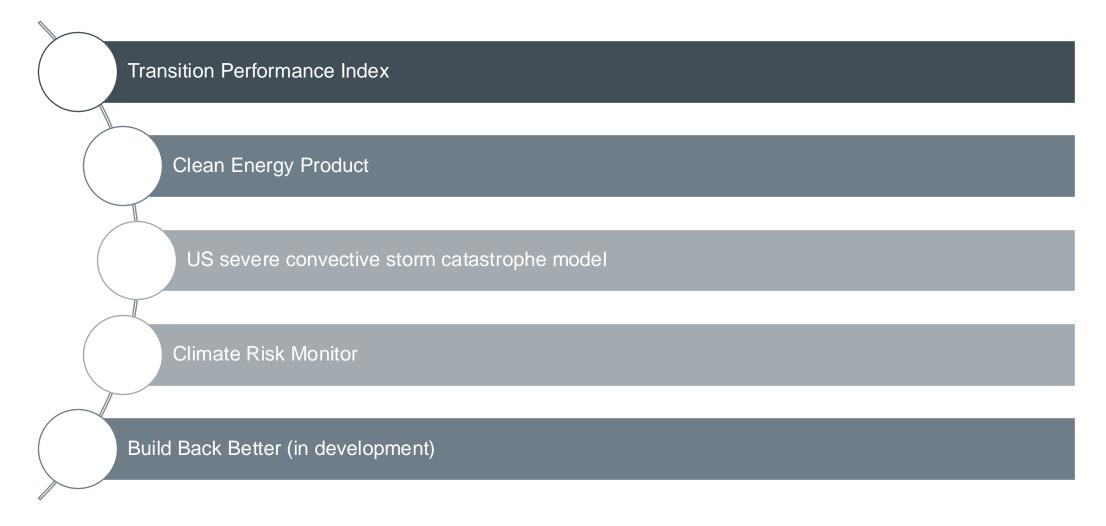
An example of new insurance solutions - Aon Integrated Solution CO2 Transport & Storage



Additional de-risking solutions available via Performance Guarantee Insurance



An overview of some Aon and insurer latest new solutions







THANK YOU

About Aon: Aon plc (NYSE:AON) is the leading global provider of risk management, insurance and reinsurance brokerage, and human resources solutions and outsourcing services. Visit aon.com for more information on Aon. © Aon plc 2024. All rights reserved. The information contained herein and the statements expressed are of a general nature and are not intended to address the circumstances of any particular individual or entity. Although we endeavor to provide accurate and timely information and use sources we consider reliable, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation. www.aon.com

Risk. Reinsurance. Human Resources